

1 is just amazing to say, but anyway in this  
2 proceeding I have worked for Pacific Bell, Airtouch  
3 (phonetic), former Pacific Tel, and also for Bell  
4 Atlantic PCS.

5 In terms of the head start I think we  
6 have had market experience on that. I don't think  
7 the head start is important. Two facts, number  
8 one, the point I just made that the market  
9 continues to grow at the rate of 35 percent a year  
10 or even 25 percent a year.

11 There are a lot of new customers for  
12 everyone to get, okay? That is fact number one.  
13 Fact number two is there was a question this  
14 morning about lock in of cellular customers.

15 I think again in the big MSAs there is  
16 not lock in because over the next few years you are  
17 going to have to have customers change from their  
18 microtack (phonetic) analog devices -- put a plug  
19 in for Motorola -- to a digital cellular.

20 So people are going to have to buy new  
21 subscriber equipment anyway. It is not as if they  
22 are locked in to their analog equipment.

1                   That equipment may be subsidized.

2       Rebates may be given by the cellular companies, but  
3       there is nothing to stop PCS or ESMR companies from  
4       doing that too.

5                   In fact the ESMR companies are planning  
6       to subsidize the subscriber units just like the  
7       cellular people have done.

8                   And then the third reason I don't think  
9       that it is important is that we have already run  
10      this experiment before. And the experiment that we  
11      ran was that in every -- of the top 30 MSAs in  
12      cellular, all but Boston and Washington had a head  
13      start on the order of 12 to 18 months for the block  
14      B carrier.

15                  And I haven't looked at it in the last  
16      few years, but in about 1991 I actually did a study  
17      of this, and there was no remnant of the head  
18      start. In other words, the block A people who came  
19      in later, different periods of time and different  
20      MSAs had not really been adversely effected.

21                  So to the extent that we have run this  
22      experiment and, you know, we have a fast growing

1 industry which is why I think the block A cellular  
2 people weren't disadvantaged, I don't really see  
3 that head start as really leading to, you know, a  
4 poor competitive outcome.

5 MR. PEPPER: Couldn't one difference  
6 though -- factual difference be that the people who  
7 bought handsets to operate on block B could easily  
8 switch to block A?

9 MR. HAUSEMAN: First of all, we have also  
10 run this experiment in London. Someone talked  
11 about one to one this morning. Mercury, slash,  
12 cable and wireless, slash, U.S. West had started  
13 this summer in London. They run GSM on the 18  
14 hundred.

15 Demand has been so great that they have  
16 actually had will to ration their subscriber  
17 units. Their suppliers have not been able to keep  
18 up with demand. So here is somebody who came in  
19 again with the new type of units. You couldn't use  
20 your old cellular units on Mercury GSM.

21 They offer a very innovative service,  
22 off-peak free calling, and they have been inundated

1 with demand. The last statistics I saw was that 50  
2 percent of all the new cellular hookups -- mobile  
3 hookups -- excuse me -- in London in the last  
4 quarter were on one to one.

5 So they -- you know, in terms of new  
6 hookups were doing better than --

7 MR. PEPPER: Do you recall how much  
8 spectrum they got for that.

9 MR. HAUSMAN: I think in England they  
10 have a fair amount.

11 MR. PEPPER: All right. As I recall, the  
12 cellular incumbent did not receive any additional  
13 spectrum.

14 MR. HAUSEMAN: Right. They also have --  
15 I think they had 50 megahertz to start with.

16 MR. PEPPER: 50?

17 MR. HAUSMAN: Yes, some of the people  
18 have 50, I think.

19 MR. PEPPER: The new entrants didn't have  
20 to move anybody, did they?

21 MR. HAUSMAN: Right.

22 MR. PEPPER: They weren't microwave --

1                   MR. HAUSMAN: In Australia though they  
2                   have 20 megahertz for GSM.

3                   But you know, in terms of a head start I  
4                   think people will be able to offer service. And I  
5                   don't see any reason why if they can offer a good  
6                   service at the right price they won't be able to  
7                   get the customers.

8                   There is nothing to stop people from  
9                   switching over from cellular. But even if no one  
10                  switches, given that the market is doubling in size  
11                  every two years there is going to be more than  
12                  enough demand for them to make their system viable.

13                  MR. PEPPER: Stan?

14                  MR. BESEN: I have submitted comments in  
15                  this proceeding on behalf of the Cellular  
16                  Telecommunications Industry Association.

17                  I guess I agree with Jerry on the notion  
18                  that the head start is probably not a significant  
19                  factor here. And it seems to me there are a couple  
20                  of factors some of which he has already eluded to.

21                  One is the very rapid growth. Second is  
22                  the fact that the service offerings themselves are

1     going to change greatly over this period of time.  
2     We heard this morning discussions on a very large  
3     range of services that potentially may be offered  
4     under the PCS rubric most of which are not now on  
5     the market.

6             In a world like that the new entrants are  
7     as well positioned as the incumbents to offer those  
8     services. The -- I think of the analogy here of  
9     the personal communications market -- personal  
10    computer market when we might have sat here in 1982  
11    and thought that IBM's head start was  
12    insurmountable and nobody would ever talked about  
13    Dell or AST or any of the large number of other  
14    companies that seem somehow to have rather nicely  
15    overcome the head start of a firm that would have  
16    been regarded as a formidable competitor.

17            The last point I guess is there is  
18    some -- there is -- at least I mentioned to this  
19    point one disadvantage the incumbents have and that  
20    is the continuing allegation to provide analog  
21    service for a time, something the newcomers will  
22    not have -- not be responsible for providing.

1                   And that will be -- that is a factor that  
2                   is in fact a burden as opposed to an advantage that  
3                   the incumbents have. And it should be reckoned in  
4                   the calculus.

5                   MR. PEPPER:   Dan?

6                   MR. KELLEY:   I have filed a couple of  
7                   papers in this proceeding at various times at  
8                   various stages for MCI. So MCI is my client. I  
9                   view the six of you and the people you report to  
10                  from a marketing point of view as my customers  
11                  because if you don't believe that what I'm saying  
12                  is in the public interest, it is not going to  
13                  happen.

14                  On the head start issue I learned about  
15                  head start from Stan. He filed a paper in 1982 or  
16                  1983 or for the A side cellular carriers who are  
17                  worried about the head start that the wire link  
18                  carriers were going to get.

19                  And as it turns out Professor Hausman is  
20                  exactly right. It turns out not to have mattered  
21                  very much in that situation. And I suppose there  
22                  are a lot of explanations for that.

1           However, we are right now -- and one of  
2           the explanations might be it was very early in the  
3           wireless game and customers were just becoming  
4           familiar with what the service was.

5           Right now we are in this accelerated  
6           growth phase. And that can cut two ways. One, it  
7           can say, well, the head start is not going to be a  
8           problem as Professor Hausman argues. The other is  
9           that if we get much delay in PCS we might hit the  
10          top of that curve before the new guys get to come  
11          in and feast off that accelerating part of the S  
12          curve.

13          But the bottom line I think is why take a  
14          chance, you know, on whether the head start problem  
15          is or is not there. Let's move very quickly to  
16          license new competitors and get them out in the  
17          market and minimize whatever head start there is.

18          UNIDENTIFIED SPEAKER: I'm also curious  
19          to hear both Stan and Jerry's response and Dan's to  
20          what we heard this morning which is clearly people  
21          telling us that the head start was a serious issue  
22          in their forecasts and how -- where you think their



1 forecasts are wrong. You were both here this  
2 morning, I think.

3 MR. HAUSMAN: Well, I think that -- I  
4 have to admit I haven't read all the papers that  
5 came out. But I think in terms of where their  
6 forecasts are wrong, their forecasts by and large  
7 are flatly inconsistent with stock market values.  
8 And until somebody convinces me that the stock  
9 market gets it wrong, that is enough for me as an  
10 economist.

11 Where I really think that they are  
12 missing it is that I didn't hear anyone talk at all  
13 about the necessity of switching over the majority  
14 of cellular customers to new handsets which as I  
15 understand it is just going to have to occur. I  
16 mean, you can't run digital off an analog handset.

17 And then I think the second point is is  
18 that -- that I think they may have been much more  
19 pessimistic about when we are going to hit the top  
20 of the S curve than I am.

21 You know, you can never be sure of this,  
22 but to the extent that this becomes a -- let me put

1     it this way, the paging industry talked for years  
2     about how can we keep growing. And then about five  
3     years ago the paging industry actually slowed  
4     down.

5             And then what happened was Pagenet  
6     (phonetic) hit the market. Pagenet joined the 900  
7     band of paging. And they decided to come in and  
8     offer a low price service. And what Pagenet did  
9     was they were so successful that they got more new  
10    paging customers last year than all of the -- our  
11    blocks and the rest of the paging companies  
12    combined.

13            So it is my belief that what they have  
14    really done is finally started to get the elusive  
15    consumer market rather than just the business  
16    market which paging had been aiming for for years.

17            And I do agree with people this morning  
18    that for PCS to be really successful they are going  
19    to have to hit the consumer market and be  
20    successful there.

21            And I think with a lower prior offering  
22    perhaps without all the bells and whistles will be

1     able to do that. And we are a long way from the S  
2     curve. And I really do expect rapid growth through  
3     the end of this decade in mobile  
4     telecommunications.

5                 MR. BESEN: I think the most striking  
6     thing to me in listening to the morning discussion  
7     was the fact that apparently when one goes out to  
8     tries to ask people about these new services it is  
9     very hard for them to picture exactly what they are  
10    going to be.

11                And consequently as a result I'm  
12    inclined, although I'm sure the estimates were made  
13    with as accurate as they might be, that in fact  
14    there is substantial difficulties in doing the  
15    market forecast in markets where the evolution of  
16    technical change and the evolution of service  
17    offerings is so great that nobody will recognize a  
18    year from now -- not even thought about in the  
19    future of services that now people are trying to do  
20    forecasts for.

21                And so I think it is just very difficult  
22    to put tremendous weight on estimates of that sort

1     given the considerable uncertainty that the  
2     respondents of those kinds of surveys have in  
3     determining how much of something they are likely  
4     to buy at prices that are hard to determine in  
5     advance without knowing with any great  
6     particularity what features there are.

7                 I think we discover uses for things after  
8     they are made available to us. That certainly is  
9     true in the history of say personal computers.

10                UNIDENTIFIED SPEAKER: The most famous  
11     forecast in this business was AT&T, so at the time  
12     of divestiture it was forecasting a million  
13     cellular companies by the end of this decade.

14                MR. BESEN: I think they were forecasted  
15     ultimately television penetration would be about  
16     half of U.S. households. Or just imagine what  
17     forecasts of fax sales would have been, say, five  
18     years ago. Very hard to do here.

19                UNIDENTIFIED SPEAKER: The most famous  
20     forecaster in economics I think was Irving Fisher  
21     who shortly before Black Tuesday said the market  
22     was going to keep going forever.

1 UNIDENTIFIED SPEAKER: The problem with  
2 Irving Fisher was he had his money in the market.

3 MR. BESEN: On the head start issue I'm  
4 going to be very interested to hear what the people  
5 in the next panel have to say.

6 MR. PEPPER: I was going to say that. In  
7 fact one of the questions that comes up is how do  
8 you -- this actually came from the audience. You  
9 know, how do you equate a six-month to a two-year  
10 head start between the A and B carriers in cellular  
11 and a 10 to 12-year head start between cellular and  
12 new entrants if in fact they are in the same  
13 business. And I guess that is what we are  
14 hearing.

15 Where there is some real disagreement  
16 here is that, you know -- one school of thought is  
17 that the market is expanding so rapidly with new  
18 services that we don't know that there is no head  
19 start problem.

20 On the other hand I think Dan and some  
21 others are saying that notwithstanding the rapidly  
22 growing market there are head start problems.

1           And if you take a look at the cost of  
2   acquiring a subscriber for cellular today as being  
3   a very expensive part of the business, and what  
4   incumbents can do to hold onto those customers may  
5   become more important.

6           So it will be very interesting to ask the  
7   investment -- and I assume they are all sitting  
8   here. So be forewarned. You are going to be asked  
9   about these questions.

10           If we could shift a little bit into some  
11   of the other variables on how the Commission can  
12   promote a competitive market structure we haven't  
13   heard anything yet about the geographic size or  
14   scope of the license. If you could address that  
15   and what other kinds of licensing requirements you  
16   believe are necessary in order to promote a  
17   competitive market.

18           Why don't we actually start at the other  
19   end of the table first.

20           UNIDENTIFIED SPEAKER: I just had a  
21   question or a clarification. Do you want to  
22   do questions two and three together then? I was

1       trying to figure out what you were --

2                   UNIDENTIFIED SPEAKER:   Yes.   Where are  
3       we?

4                   MR. PEPPER:   We started with one and slid  
5       into two.   And I think that we have already begun  
6       talking a little bit about three which is some of  
7       the cellular telephone companies.

8                   The question there for the rest of you is  
9       are there specific types of market participants who  
10      might deserve special treatment.

11                  And we have been talking a little bit  
12      about some of the advantages that cellular and ESMR  
13      companies might have in terms of scope economies.  
14      And by implication they might need special  
15      treatment.

16                  There are also questions about designated  
17      entities, wire line, exchange carriers, others,  
18      ESMRs, and so on.   So I think to the extent to  
19      which we are looking at these variables together,  
20      if you can comment on them.

21                  But I think it would be useful if we  
22      maybe started talking about the geographic scope

1     and perhaps some of the problem that were  
2     identified by this morning's panels with the  
3     existing cellular market structure with the  
4     difficulties that follow you anywhere types of  
5     services and whether or not there is something that  
6     we can do to remedy that and result in a more  
7     competitive market.   Dan?

8                 MR. KELLEY:   Thank you.   I guess we are  
9     going to -- the panelists are going to continue to  
10    disagree on the aggregation problem.   I still think  
11    it is a concern.   And given that concern I think  
12    that you want warn to have large geographic  
13    licenses rather than small ones.

14                I don't think that the larger markets we  
15    have out there now, the MTAs, are all that bad.   I  
16    would hate to see it grow any smaller.

17                I was one of those early on in this  
18    proceedings who supported the notion that it might  
19    be good to have a nationwide geographic license.

20                The lawyers and lobbyists have told me  
21    that that is not in the decision set anymore.   I  
22    think that the next best alternative is to have a



1 license large enough that to the extent competitors  
2 feel they need to aggregate to a nationwide  
3 presence, such as mobile link is going after, it  
4 would be easier for them to do that. So I like the  
5 larger rather than the smaller licenses.

6 What was the second part of --

7 MR. PEPPER: Well, why don't we just deal  
8 with the geographic size and come back to other --

9 MR. KELLEY: Oh, the types of  
10 competitors. Again, I think going back to a point  
11 I made a little bit earlier, cellular companies --  
12 and it was reinforced by what I heard this  
13 morning -- they're in the market.

14 They have got 25 megahertz spectrum.  
15 They are going digital. They -- we do -- our firm  
16 does a lot of work for a lot of companies in the  
17 wireless business and the radio communications  
18 business.

19 And what our clients are telling us is  
20 that the cellular companies are very busy. They  
21 are preparing for this competition that is coming.  
22 That is good. That is exactly what we would expect

1       them to do.

2                   But the point is they are already there.  
3       So let's bring in some new people in the market to  
4       complete with them.

5                   MR. PEPPER:   Stan?

6                   MR. BESEN:   I don't want to be associated  
7       with the view that says that aggregation is, quote,  
8       no problem.   I think that is too strong.

9                   Clearly there are going to be costs to  
10       any reallocation that exist.   I guess I've never  
11       been very strongly convinced by either side of the  
12       argument that says it is terribly costly to --  
13       asymmetrical costly to integrate great up than  
14       to -- than to vest down.   So I tend to be an  
15       agnostic on that point.

16                   If it turned out that national licenses  
17       were efficient, then they probably will emerge even  
18       though there may in fact be some costs in doing  
19       so.

20                   MR. PEPPER:   On that some people have  
21       argued that in fact nationwide licenses in cellular  
22       would have been very efficient and that there have

1       been a number of players attempting to put those  
2       together for the last five or six years and they  
3       have not yet succeeded because of the licensing  
4       structure in the industry.

5               MR. BESEN: There are costs to the  
6       aggregation. There is no doubt about that. It is  
7       equally possible that in fact there be some  
8       market -- or some market segment better served by a  
9       series of narrow more localized firms.

10              And if you started out with a national  
11       market structure we might be sitting here wondering  
12       whether -- the great difficulty this industry has  
13       in getting down to a size more appropriate for the  
14       services being offered.

15              So I don't think again once can know in  
16       advance which of these structures is most  
17       appropriate. Obviously one has to make some  
18       guesses.

19              I think the notion of having some sort of  
20       diversified portfolio so that there is some large  
21       and some smaller ones seems to make some sense.

22              On the issue of whether or not the

1 incumbents have enough I always regard that as sort  
2 of an odd question. In most markets we let firms  
3 grow if they want to do so and can do so by  
4 offering additional services to customers that  
5 customers want and provide it efficiently.

6 We only worry about them growing too much  
7 if in fact they -- those raise anti-competitive  
8 concerns. So I don't know what the notion of  
9 enough exactly means here.

10 There certainly is a size to which firms  
11 might grow that would raise competitive concerns  
12 for me. But simply the notion that the incumbents  
13 are already capable of providing PCS services does  
14 not answer the question of whether or not they  
15 should be permitted to require additional  
16 spectrum.

17 It is a quite separate question and  
18 should be judged in terms of competitive concerns.  
19 And I fairly clearly differ from Dan in this  
20 regard.

21 MR. PEPPER: You all may want to come  
22 back to that because it seems to me there are

1 really two questions you can ask about that.

2 Specifically one is whether or not  
3 cellular's entry into the market by acquiring  
4 spectrum would raise their rival's costs, the new  
5 entrant's cost, or alternatively if you allowed  
6 cellular to acquire in the extreme so much spectrum  
7 as to foreclose entry by new entrants, there are a  
8 number of potential -- there are questions that you  
9 can ask to tease out answers on that question.

10 So I think that --

11 MR. BESEN: My only point is that Dan's  
12 notion that already have enough is not  
13 dispositive. Far from it. And in our view, they  
14 could acquire a significant amount.

15 MR. PEPPER: Without increasing rival's  
16 costs for foreclosing entry.

17 MR. BESEN: I don't know exactly how  
18 rivals' costs are raised here. Rivals have access  
19 to the spectrum. There is no direct effect on the  
20 cost of the rivals.

21 MR. PEPPER: I guess that is a question  
22 that goes back to some of the technical matters

1 relating to -- you know, given that we do not have  
2 an infinite amount of spectrum. We're working with  
3 a finite amount.

4 To the extent to which you as -- by  
5 giving spectrum -- by dividing the spectrum up into  
6 smaller blocks thereby increasing cost of clearing,  
7 increasing costs of equipment, increasing cost of  
8 network operations where there are trade-offs of  
9 spectrum versus you know, the network operations.

10 MR. BESEN: It obviously depends on the  
11 particular numbers one's talking about. We have  
12 gone through a rather extensive set of calculations  
13 under a whole variety of different market  
14 structures. I commend you to look at them.

15 There is a whole series of them under a  
16 number of different circumstances some of which  
17 involve ESMR, some of which don't and raises  
18 assumption about the advantages of digital over  
19 analog.

20 Again one can't answer that question in  
21 principle. I'm just objecting to Dan's sort of  
22 blanket assertion that because PCS is offering --

1     is offering -- I'm sorry -- because the incumbents  
2     can provide PCS services in their existing  
3     allocation that that therefore applies that they  
4     should get no additional spectrum. That seems to  
5     me to be a nonsequitor.

6                 MR. HAUSMAN: Well, I think the point I'm  
7     making is that the cellular companies as they stand  
8     with technology changing have the capacity to grow  
9     with their existing allocations.

10                MR. KELLEY: I thought, Bob, when you  
11     asked the raising rivals cost issue -- what came  
12     into my head which is an interesting one to think  
13     about and I don't know if I want to give you the  
14     answer today -- but the concern that if you let the  
15     existing cellular carriers funded by their local  
16     exchange company currents for the most part beared  
17     in every spectrum band the end result is they have  
18     a position to protect and may in the process of  
19     protecting the rents that they get from that  
20     position spend those rents in the spectrum auction  
21     and drive up the prices of acquiring frequencies to  
22     compete against them.

1                   MR. PEPPER: I'm sure Stan has an answer  
2 to that.

3                   MR. HAUSMAN: Actually, I'd be glad to.

4                   MR. PEPPER: Okay. Jerry, why don't  
5 you -- you're not shy. \*

6                   MR. HAUSMAN: Okay. To start with this  
7 is MCI's exact argument for why the cellular  
8 companies shouldn't be allowed to buy block A  
9 cellular circa 1985 which they argued to  
10 Judge Green that they had a position to protect,  
11 and that they should not be allowed in -- remember  
12 MCI got a lot of spectrum for free from you guys  
13 and they sold it to McCaw (phonetic).

14                   Then they had the chutzpah to come in and  
15 say that the blocks had this position to protect  
16 and should not be allowed in block A.

17                   But again I have done econometric studies  
18 here. And the prices actually are lower where the  
19 blocks are competing with each other in A and B  
20 then when they are facing non-blocks.

21                   So again there is no evidence that the  
22 blocks have not competed in cellular and tried to



1 protect their position.

2 This is a recycled argument. It didn't  
3 work last time. I don't think it should be allowed  
4 on the table this time.

5 MR. PEPPER: Well --

6 MR. HAUSMAN: I haven't finished. I have  
7 the floor. So that is my first point.

8 The next point, the raising rivals' cost,  
9 you forgot the second part of the phrase,  
10 Dr. Pepper. To maintain power over price. Okay?

11 And the question is how -- if you let the  
12 cellular companies in, how are they going to  
13 maintain power over price? Even if they got 20  
14 megahertz, you know, between them, that is only 40  
15 out of the 120. There is still 80 left.

16 There will be no vertical relationship  
17 between cellular companies and PCS. Usually when  
18 you worry about raising rivals' cost you have a  
19 vertical relationship in which I increase a price  
20 of one of your inputs.

21 But since the PCS people will not be  
22 depending on cellular one iota, I really wonder how